



364TH ESC

DEPLOYMENT

APR 2024 - JAN 2025



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INTRODUCTION



Marysville, WA



364th Expeditionary Sustainment Command (April 2024-January 2025)



“SUSTAIN THE FIGHT”

THE UNIT WAS ORIGINALLY FORMED AS THE 364TH GENERAL SUPPORT GROUP IN NEW YORK, NEW YORK ON DEC. 26, 1965. AFTER MOVING TO FORT TOTTEN, NEW YORK IN 1968, THE UNIT BECAME THE 364TH SUPPORT GROUP IN 1972. IT REMAINED AT FORT TOTTEN UNTIL ITS INACTIVATION ON JAN. 31, 1994. THE 364TH ESC WAS FORMED AS PART OF THE DEFENSE DEPARTMENT'S 'GROW THE ARMY' INITIATIVE ON DEC. 4, 2007 AT FORT LAWTON, SEATTLE, WASHINGTON. ON APRIL 2012, THE ESC WAS RELOCATED TO THE ARMED FORCES RESERVE CENTER IN MARYSVILLE, WASHINGTON. THE 364TH ESC CONTRIBUTES TO MULTIPLE MISSIONS IN THE MIDDLE EAST, WESTERN EUROPE AND NORTH AMERICA, TO INCLUDE:

- OPERATION IRAQI FREEDOM**
- OPERATION ENDURING FREEDOM**
- OPERATION SPARTAN SHIELD**
- OPERATION ATLANTIC RESOLVE**

THE 364TH EXPEDITIONARY SUSTAINMENT COMMAND HAS A PROUD HISTORY OF SERVING OUR NATION AND CONTINUES TO DEFEND THE NATION BY PROVIDING NECESSARY FORCES AND CAPABILITIES TO THE WORLD'S PREMIER FIGHTING FORCE.

THE MISSION

THE 1ST THEATER SUSTAINMENT COMMAND PROVIDES CENTRALIZED SUSTAINMENT COMMAND AND CONTROL AND EXECUTES PREDICTIVE AND PRECISE OPERATIONAL-LEVEL SUSTAINMENT TO THE ARMY, JOINT FORCE, AND UNIFIED ACTION PARTNERS TO ENABLE MULTI-DOMAIN OPERATIONS IN SUPPORT OF THE COMBATANT COMMAND (USCENTCOM) AND THE THEATER ARMY/COMBINED FORCES LAND COMPONENT COMMAND.

THE OPERATIONAL COMMAND POST (OCP) IS COMPOSED OF THE GLOBAL FORCE MANAGEMENT ALLOCATION PLAN (GFMAP) PROVIDED ROTATIONAL EXPEDITIONARY SUSTAINMENT COMMAND (ESC), THE FUSION CELL, AND A SUPPORTING PROVISIONAL COMPANY HEADQUARTERS. THE ESC CONSISTS OF A COMPONENT LEVEL (COMPO) 1, 2 OR 3 ELEMENT THAT DEPLOYS TO THE USCENTCOM AOR FOR A NINE-MONTH ROTATION. UPON ITS ARRIVAL, THE ESC TRANSITIONS INTO THE PRIMARY STAFF ELEMENT OF 1ST TSC OCP. IN STEADY STATE/LOW INTENSITY CONFLICT, THE PRIME FUNCTION OF THE OCP IS TO C2 OPERATIONAL THROUGH TACTICAL SUSTAINMENT, "DOWN AND IN," AS THE EXECUTION. EXTENSION OF THE 1ST TSC STAFF. THE OCP PLANS, PREPARES, AND EXECUTES FUTURE OPERATIONS THROUGH ITS OPERATIONAL CONTROL (OPCON) AND TACON OF EIGHT SUBORDINATE SUSTAINMENT-BASED ELEMENTS. FURTHER, CRITICAL ADCON AND COORDINATING AUTHORITIES HELP SYNCHRONIZE EFFORTS WITH FORWARD JOINT LOGISTICS ENTERPRISE (JLENT/STRATEGIC PARTNERS TO ENSURE TOTAL TITLE 10 SUPPORT TO USARCENT ELEMENTS AS REQUIRED. FURTHERMORE, THESE AUTHORITIES FACILITATE THE SUSTAINMENT SUPPORT OF ALL USCENTCOM ELEMENTS THROUGH ARMY SUPPORT TO OTHER SERVICES (ASOS).

THE OCP FUNCTIONS THROUGH THE INTEGRATION OF FOUR MAIN OPERATIONAL CENTERS WITH MULTIPLE CELLS WITHIN EACH CENTER VERSUS THE TRADITIONAL STATIC FUNCTIONAL STRUCTURE TO CAPITALIZE ON SYNERGY ACROSS THE STAFF. THE FOUR MAIN OPERATIONAL CENTERS CONSIST OF THE SUSTAINMENT OPERATIONS CENTER (SOC), THE DISTRIBUTION MANAGEMENT CENTER (DMC), THE PLANS CENTER AND ADMINISTRATION AND LOGISTICS OPERATIONS CENTER (ALOC).

THE SOC IS DEVISED OF REPRESENTATIVES BY WARFIGHTING FUNCTION (IE. MISSION COMMAND, INTELLIGENCE, PROTECTION, MOVEMENT & MANEUVER, AND SUSTAINMENT) PROVIDING THE OVERALL SYNCHRONIZATION OF SUSTAINMENT OPERATIONS AND FUNCTIONS. WARFIGHTING FUNCTIONAL CELLS ORGANIZED AROUND MISSION, PROMOTES COLLABORATION, AND BUILDS SHARED UNDERSTANDING. EACH CELL (ENCOMPASS OTHER "CENTERS" WITHIN THE ORGANIZATION) WORKS WITH OUR STRATEGIC AND ENABLING PARTNERS TO SYNCHRONIZE EFFORTS, IMPROVE THE TSC'S ABILITY TO WORK MULTIPLE ECHELONS SIMULTANEOUSLY AND PLAN FOR FUTURE OPERATIONS. THE NETWORK OF TEAMS EMPOWERS AND FACILITATES RAPID INFORMATION FLOW AND SYNCHRONIZATION OF EFFORTS.

THE DISTRIBUTION MANAGEMENT CENTER (DMC) IS COMPOSED OF THE TRADITIONAL SECTIONS OF THE SUPPORT OPERATIONS (SPO) WITH THE ADDITION OF THE SUB AREA PETROLEUM OFFICE (SAPO), COUNTER-ISIS TRAIN AND EQUIP FUND-IRAQ (CTEF-I), FINANCE SUPPORT CENTER (FISC), HUMAN RESOURCE SUPPORT CENTER (HRSC) AND CENTCOM DEPLOYMENT DISTRIBUTION OPERATIONS COMMAND (CDDOC) CELLS; PROVIDING RESPONSIVE LOGISTICS AT THE POINT OF NEED.

THE PLANS CENTER ENCOMPASSES THE FUSION CELL TSC (FWD) PLANS TEAM AND THE ESC'S G35 TEAM AND SPO DISTRIBUTION REPRESENTATIVE TEAM), FORCE MANAGEMENT, AND G9 PERSONNEL PROVIDING FUTURE OPERATIONAL PLANNING, THROUGH THE OPERATIONS PROCESS AND MILITARY DECISION MAKING PROCESS (MDMP).

THE ALOC COMPRISES INTERNAL ADMINISTRATIVE AND LOGISTICS SUPPORT STAFF (G1, G4, G8, SPECIAL STAFF, AND HHC), AND COORDINATES AND EXECUTES ADMINISTRATIVE SUPPORT OPERATIONS FOR THE OCP.



UNIT LEADERSHIP

MISSION COMMAND



**BG VIVEK KSHETRPA
COMMANDER**



**CSM FREDDY TREJO
CMD SERGEANT MAJOR**



**COL TANYA SIMMONS
DEPUTY COMMANDER**



**COL JEREMY JOHNSON
CHIEF OF STAFF**

WELCOME TO THE STORY OF OUR DEPLOYMENT, CAPTURED IN THESE PAGES AS A TESTAMENT TO OUR HARD WORK, RESILIENCE, AND CAMARADERIE. THIS YEARBOOK REFLECTS THE CHALLENGES WE FACED, THE MILESTONES WE ACHIEVED, AND THE MEMORIES WE CREATED TOGETHER. EACH PHOTO AND STORY REPRESENTS THE DEDICATION AND SPIRIT THAT CARRIED US THROUGH THIS EXPERIENCE. WE HOPE IT SERVES AS A CHERISHED KEEPSAKE, REMINDING YOU OF THE BONDS FORMED AND THE MOMENTS SHARED DURING THIS UNIQUE CHAPTER OF OUR LIVES. THANK YOU FOR YOUR SERVICE, DEDICATION, AND COMMITMENT TO THE MISSION—EACH OF YOU HAS LEFT A LASTING MARK ON THIS JOURNEY.

COMMAND GROUP



LEFT TO RIGHT: SGT POZUN, MSG AGUILAR, SSG BARAJAS, MAJ MOORE, CW4 CANALES, BG KSHETRAPAL, CSM TREJO, COL JOHNSON, 1LT CULLEN

THE COMMAND GROUP REPRESENTS THE KEY ADVISORS TO THE COMMANDING GENERAL AND COMMAND SERGEANT MAJOR FOR ADMINISTRATION AND STAFF ACTION MANAGEMENT. THE COMMAND GROUP IS AN INTEGRAL ELEMENT OF THE COMMANDER'S ENGAGEMENT ACTIVITIES AND A CRITICAL LINK TO THE FIELD FOR THE DISSEMINATION OF INFORMATION. THEY MANAGE AND ADMINISTER THE BUDGET, TRAVEL, SECURITY, LOGISTICS, AND HUMAN RESOURCE (HR) MANAGEMENT OF THE CG, CSM, CHIEF OF STAFF, THE PERSONAL STAFF AND SELECTED SPECIAL STAFF.

WAN/TAN COORDINATOR



LEFT TO RIGHT: MSG WALSH, COL SIMMONS

THE WESTERN ACCESS NETWORK TEAM EXTENDS THE INFLUENCE OF 1TSC CG AND DCG IN THE COUNTRIES OF JORDAN, SAUDI ARABIA, OMAN, AND ISRAEL. THE WAN TEAM REPRESENTS 1TSC IN ENGAGEMENTS WITH REPRESENTATIVES FROM U.S. AGENCIES, ALLIES, PARTNER NATIONS, NON-GOVERNMENTAL ORGANIZATIONS, AND INTERNATIONAL ORGANIZATIONS. BASED OUT OF KING FAISAL AIR BASE, JORDAN, THE TEAM TRAVELED THROUGHOUT THE AOR TO ADDRESS FRICTION POINTS WITH OUR PARTNERS, SOLVE COMPLEX PROBLEM SETS, AND WIDEN THE 1TSC SPHERE OF INFLUENCE WITH OUR STRATEGIC PARTNERS.

MESSAGE FROM HHC COMMAND



CPT MCCRARY, CHRISTIAN
HHC COMMANDER



1SG ROBERSON, DERRICK
HHC 1SG



1LT AGULIAR, DAISY
HHC XO

TO THE SOLDIERS OF 364TH ESC

AS WE REFLECT ON THIS DEPLOYMENT, WE ARE FILLED WITH PRIDE IN THE RESILIENCE AND DETERMINATION YOU'VE DEMONSTRATED THROUGHOUT EVERY CHALLENGE. TIME AND AGAIN, YOU'VE SHOWN WHAT IT MEANS TO EMBODY THE ARMY VALUES—STANDING STRONG IN THE FACE OF ADVERSITY, ADAPTING TO UNFORESEEN OBSTACLES, AND PERSEVERING THROUGH EVERY TEST THROWN YOUR WAY.

THIS DEPLOYMENT HAS PROVEN THE STRENGTH OF OUR TEAM, NOT JUST AS INDIVIDUALS, BUT AS A COHESIVE UNIT DRIVEN BY A SHARED MISSION. YOUR DEDICATION TO DUTY, WILLINGNESS TO ADAPT, AND UNRELENTING COMMITMENT TO EXCELLENCE HAVE BEEN NOTHING SHORT OF INSPIRING. WHETHER ON THE FRONT LINES, BEHIND THE SCENES, OR SUPPORTING FROM AFAR, EACH OF YOU PLAYED A VITAL ROLE IN OUR SUCCESS.

REMEMBER, THE BONDS WE'VE BUILT AND THE LESSONS WE'VE LEARNED HERE WILL STAY WITH US LONG AFTER THIS CHAPTER HAS CLOSED. YOU ARE ARMY SOLDIERS—RESILIENT, RESOURCEFUL, AND RELENTLESS. AS WE LOOK TO THE FUTURE, CARRY THIS EXPERIENCE WITH YOU, KNOWING THAT YOU ARE CAPABLE OF OVERCOMING ANYTHING THAT COMES YOUR WAY.

THANK YOU FOR YOUR SERVICE, YOUR SACRIFICE, AND YOUR UNWAVERING DEDICATION TO THE MISSION AND EACH OTHER. WE COULDN'T BE PROUDER TO STAND ALONGSIDE YOU.

HHC TEAM



**BACK ROW: SGT ABIGANIA, 1SG ROBERSON, SSG CHOCHAN,
SFC MORRIS, SSG MAUGA, SPC SHULER
FRONT ROW: SPC DURAN, SGT HODGES, SGT PEREZ, SGT CRICH, SGT MUSSO,
SGT MCNAMEE, SFC NORWOOD, 1LT AGUILAR, CPT MCCRARY**

THE HHC TEAM SUPPORTS THE STB AND TSC AS THEY PLAN, PREPARE, AND EXECUTE OPERATIONAL-LEVEL LOGISTICS WITHIN AN ASSIGNED AOR. THEY ARE RESPONSIBLE FOR THE HEALTH, MORALE, WELFARE, TRAINING, DISCIPLINE, CONDUCT AND COMBAT READINESS OF SOLDIERS ASSIGNED TO HHC, 1ST TSC, AND THEIR FAMILIES. THEY PROVIDE A COMMAND CLIMATE THAT SUPPORTS THE BATTALION COMMANDER'S AND CG'S EFFORTS IN ENSURING 1ST TSC'S MISSION IS EFFECTIVELY AND EFFICIENTLY PERFORMED. THE HHC DIRECTS THE UNIT TRAINING PROGRAM, THE ARMY PHYSICAL FITNESS TEST, PHYSICAL TRAINING, WEAPONS QUALIFICATION, ARMY WEIGHT CONTROL PROGRAM AND UNIT TRAINING TRACKING.



SPECIAL STAFF

CHAPLAIN TEAM



LEFT TO RIGHT: CH (LTC) NG, CH (MAJ) MAUND, SGT LYNCH, MSG FINK

THE CHAPLAIN TEAM PROVIDES COMPREHENSIVE RELIGIOUS SUPPORT AND GUIDANCE TO BUILD SPIRITUALLY FIT AND READY TEAMS, ADVISES COMMANDERS ON SPIRITUALITY AND RELIGION, AND UPHOLDS SOLDIERS' RIGHT TO THE "FREE EXERCISE" OF RELIGION— PROPELLING THE MENTAL FORTITUDE REQUIRED TO WIN OUR NATION'S WARS.

COMMAND JUDGE ADVOCATE



**TOP ROW LEFT TO RIGHT: CPT FU, SSG SREY, SGT VOLLMER, SGT WHITMIRE,
SFC GRUENDELL
BOTTOM ROW: MAJ JOSSLIN**

CJA DELIVERS PRINCIPLED, TIMELY COUNSEL, AND MISSION-FOCUSED LEGAL SERVICES TO THE COMMANDING GENERAL, 1ST TSC STAFF, AND SUBORDINATE COMMANDS.

INSPECTOR GENERAL



LEFT TO RIGHT: MSG PEUGEOT, SFC HANCOCK, LTC TEAGRADEN, CPT PETERSEN

THE INSPECTOR GENERAL (IG) MISSION IS TO ADVISE THE COMMAND ON THE STATE OF DISCIPLINE, ECONOMY, EFFICIENCY, MORALE, DISCIPLINE, ESPIRIT DE CORPS, AND READINESS OF ASSIGNED AND ATTACHED UNITS AND ACTIVITIES. THE IG ACTS AS THE EYES, EARS, VOICE, AND CONSCIENCE OF THE COMMANDER. THE IG WILL PROVIDE ASSISTANCE FOR SOLDIERS, MILITARY FAMILY MEMBERS, DA CIVILIANS AND THE 1ST THEATER SUSTAINMENT COMMAND.

KNOWLEDGE MANAGEMENT



LEFT TO RIGHT: SSG ROTTLER, MAJ ENGER

KNOWLEDGE MANAGEMENT IS A DISCIPLINE THAT PROMOTES AN INTEGRATED APPROACH TO IDENTIFYING, CAPTURING, EVALUATING, RETRIEVING AND SHARING ALL ENTERPRISE'S INFORMATION ASSETS. THESE ASSETS MAY INCLUDE DATABASES, DOCUMENTS, POLICIES, PROCEDURES AND PREVIOUSLY UNCAPTURED EXPERTISE AND EXPERIENCE IN INDIVIDUAL WORKERS.

EQUAL OPPORTUNITY



LEFT TO RIGHT: LTC HARMON, MSG WHITE

THE EQUAL OPPORTUNITY OFFICE FORGES A TRUSTING COMMAND ENVIRONMENT THAT ENSURES ALL SOLDIERS, CIVILIANS, AND FAMILY MEMBERS ARE TREATED WITH DIGNITY AND RESPECT. THE TEAM PROVIDES STRATEGIES TO RESOLVE EO BEHAVIORS THAT ARE NOT CONDUCTIVE TO GOOD ORDER AND DISCIPLINE, AT THE LOWEST LEVEL.

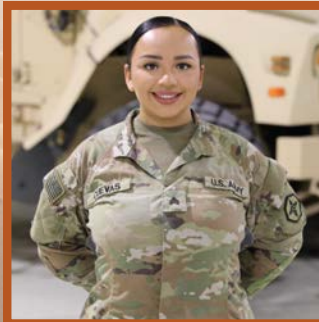
PUBLIC AFFAIRS OFFICE



MAJ HUNTER
PAO



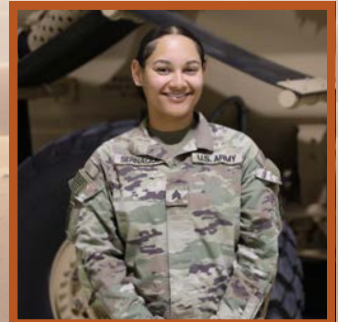
SSG OVALLE
UPAR



SGT CUEVAS
UPAR



SGT HAMPTON
UPAR



SGT SERNAQUE
UPAR

THE PUBLIC AFFAIRS OFFICE IS PART OF THE COMMANDER'S PERSONAL STAFF. THE PAO IS THE SPOKESPERSON AND BRAND MANAGER. THEY MANAGE MEDIA RELATIONS ACROSS DOD, EMBEDDED, AND CIVILIAN OUTLETS WHILE COORDINATING WITH CENTCOM, USARCENT, AND DEPLOYED SUSTAINMENT COMMAND PAO'S TO ESTABLISH GUIDANCE FOR OPERATIONS WITHIN THE CENTCOM AREA OF RESPONSIBILITY. THE PAO STRENGTHENED THE UNIT'S VISIBILITY THROUGH 100+ MULTIMEDIA PRODUCTS AND STRATEGIC SOCIAL MEDIA ENGAGEMENT. UNIT PUBLIC AFFAIRS REPRESENTATIVES PLAYED A CRITICAL ROLE IN SUPPORTING THE PAO MISSION DURING THIS DEPLOYMENT, HELPING TO CAPTURE AND TELL THE 364TH ESC STORY.

RETENTION



MSG ERBER

RETENTION ADVISES THE COMMANDER ON ALL MATTERS THAT IMPACT A SOLDIER'S CAREER AND CONTINUED SERVICE IN THE USAR. PROVIDES SUPPORT AND RESOURCES THROUGHOUT THE THEATER SUSTAINMENT COMMAND IN SUPPORT OF SOLDIER NEEDS AND UNIT GOALS. RETENTION COLLECTS, ANALYSES AND REPORTS METRICS REGARDING REENLISTMENTS, EXTENSIONS, TRANSFERS, AND INCENTIVE PROGRAM UTILIZATION TO MAINTAIN A COMMON OPERATING PICTURE OF THE SOLDIER CAREER DEVELOPMENT CYCLE WITHIN THE COMMAND. PROVIDE COUNSEL TO INDIVIDUAL SOLDIERS ON INCENTIVES, BENEFITS, RESOURCES AND PROGRAMS TO ENHANCE THEIR SERVICE. THE END STATE IS TO MEET THE NEEDS OF THE ARMY RESERVE, THE COMMAND, AND THE SOLDIER.

SAFETY



MSG THOMAS

THE SAFETY OFFICE PROGRAM'S MISSION IS TO ASSIST UNITS WITH ACCOMPLISHING THEIR MISSIONS WITHOUT UNNECESSARY PERSONNEL AND EQUIPMENT LOSSES IN ORDER TO PRESERVE THEIR WAR FIGHTING CAPABILITIES AND THEREFORE ENHANCING THE FORCE BY PROVIDING A SAFE AND HEALTHY ENVIRONMENT FOR SOLDIERS, FAMILIES, CIVILIANS, AND CONTRACTORS.

SEXUAL HARASSMENT/ASSAULT RESPONSE AND PREVENTION



LEFT TO RIGHT: LTC SCHROEDER, SFC RAMIREZ

THE SHARP PROGRAM'S MISSION IS TO REDUCE SEXUAL ASSAULT/SEXUAL HARASSMENT VIOLATIONS IN THE 1ST SUSTAINMENT COMMAND (THEATER) AND THROUGHOUT THE ARMY VIA CULTURAL CHANGE, PREVENTION, INTERVENTION, INVESTIGATION, ACCOUNTABILITY, ADVOCACY/RESPONSE, ASSESSMENT, AND TRAINING TO SUSTAIN THE ALL-VOLUNTEER FORCE, ARMY CIVILIANS, AND FAMILY MEMBERS.

SURGEON



LEFT TO RIGHT: CPT AEY, COL RUDD, MSG MORAN, SPC MEJIA

THE COMMAND SURGEON ADVISES THE COMMANDING GENERAL ON MEDICAL OPERATIONS WITHIN THE 1TSC AREA OF RESPONSIBILITY IN ORDER TO MAINTAIN FIGHTING STRENGTH AND ENHANCE MISSION ACCOMPLISHMENT.



STAFF SECTIONS

HUMAN RESOURCES (G1)



**BACK ROW: SGT GRANADOS, SFC PETTIES, SSG FLINK, SGT BURKE, SSG BERRY
MIDDLE ROW: CPT HELLPAW, CPT JOSEPH, CW3 TA, MAJ ZHANG, SGM WEBSTER,
1LT VALLIEN, CPT BOOTHE, CW3 NEAL
FRONT ROW: SGT DOAN, SGT FRIGILLANA, SSG ABUQULBAIN**

G1 IS TASKED WITH DELIVERING AND MANAGING COMPREHENSIVE HUMAN RESOURCES (HR) SERVICES AND ADMINISTRATIVE SUPPORT THROUGHOUT THE COMMAND AND THE GENERAL COURT-MARTIAL CONVENING AUTHORITY AREA. IT OFFERS GUIDANCE TO SUBORDINATE COMMANDS AND ENSURES THAT HR SUPPORT FUNCTIONS AND CORE COMPETENCIES ARE OPERATING IN COMPLIANCE WITH REGULATIONS.

INTELLIGENCE (G2)



**BACK ROW: SSG BIO, CW2 OLIVER, LTC SORRICK, CPT PITCHER, SSG KIMBALL, MS. TAYLOR
FRONT ROW: SGT SERNAQUE, SGT DURBIN, SGT HAWKINS, SGT MOEN**

THE G2 PROVIDES INTELLIGENCE SUPPORT TO ACOS G2, STAFF AND COMMANDING GENERAL; COORDINATES AND COLLABORATES WITH USARCENT AND 513TH MI BDE, TF SPARTAN, OIR, AND OCP G2; SUPPORT AND INFORM ITSC COMMANDER/USARCENT DCG-S WITH FINISHED INTELLIGENCE PRODUCTS; COORDINATES AND COLLABORATES WITH USCENCOM, USARCENT, USAFCENT, USNAVCENT, USMARCENT, AND USSOCCENT TO FUSE INTELLIGENCE SUPPORTING OPERATIONS WITHIN AOR; MAINTAINS ANALYTICAL AND INTELLIGENCE RELATIONSHIPS WITH TF SPARTAN, OIR, MFO, ASG-JORDAN, ASG-KUWAIT, AND ITSC SUBORDINATE COMMANDS.

OPERATIONS (G3)



**BACK ROW: SGT BEACH, MSG ARDUSER, SFC OLSZEWSKI, CPT HODGE, SSG MOYER,
SSG SPEIGHTS, CPT ROGERS, LTC HAGUE, SFC BAILEY**

**MIDDLE ROW: LTC LA VOIE, MAJ PAULHUS, LTC BINGHAM, CPT DOTSON,
MAJ WRIGHT, SGT PEREZ, CPT BENNETT, SGT MYERS**

**FRONT ROW: SGM BARTIMUS, MR. TOM CEJA, MAJ YOUSSEFIAN,
SFC ALEMANY, CPT BURRIS, CPT ROGERS, LTC LYNN, CPT BOOTHE, MAJ JEUDI,
COL RUFFIN**

**G3 IS RESPONSIBLE FOR ESTABLISHING AND MAINTAINING A COMMON
OPERATING PICTURE, DEVELOPING PLANS/ORDERS, CONDUCTING FORCE
PROTECTION, SUPPORTING TRAINING & EXERCISES, MANAGING THE FORCE,
AND MONITORING READINESS OF THE COMMAND IN THE CENTCOM AOR. THE
G3 DIRECTORATE IS COMPRISED OF FIVE BRANCHES: CURRENT OPERATIONS,
FUTURE OPERATIONS, FORCE PROTECTION,
TRAINING/READINESS/EXERCISES, AND FORCE MANAGEMENT.**

IRAQ LNO



MAJ ROMAN



MSG TECCAN

THE IRAQ LIAISON OFFICE (LNO) PLAYS AN INTEGRAL PART IN 1TSC'S ROLE IN THE CENTCOM THEATER THROUGH THEIR SUPPORT TO GOVERNMENTAL ENTITIES IN IRAQ, WHICH INCLUDE COMBINED JOINT TASK FORCE-OPERATION INHERENT RESOLVE (CJTF-OIR), THE GOVERNMENT OF IRAQ (GOL), THE JOINT OPERATIONS COMMAND IRAQ (JOC-I), THE KURDISH REGION GOVERNMENT (KRG), NATO MISSION IRAQ (NMI), AND U.S. EMBASSY. THIS OFFICE ASSISTS UNITS IN IRAQ WITH SUSTAINMENT ISSUES AND COMMUNICATE THOSE ISSUES TO THE 1ST THEATER SUSTAINMENT COMMAND. AS THE "BOOTS-ON-GROUND" REPRESENTATIVE OF THE 1 TSC IN IRAQ, THE IRAQ LNO COMMUNICATES DETAILS ON THE IMPACTS OF CURRENT EVENTS, HOLIDAYS, AND OTHER GEOPOLITICAL EFFECTS THROUGH STAYING ABREAST OF THE LOCAL ATMOSPHERICS AND INTERACTING WITH THE INTELLIGENCE COMMUNITY.

KINGDOM OF SAUDI ARABIA LNO



LEFT TO RIGHT: SSG LEVASHOV, LTC GAUL

THE KSA LNOs PROVIDE THE 1 TSC COMMAND WITH PERTINENT INFORMATION REGARDING MOVEMENT PROCEDURES AND EVENTS WITHIN KSA. THE TEAM WORKS CLOSELY WITH THE MOVEMENT CONTROL TEAM (MCT) ASSIGNED TO THE REGION TO RECEIVE AND REVIEW ESSENTIAL DOCUMENTS RELATED TO MOVEMENTS. RESPONSIBLE FOR PREPARING AND PROCESSING JOC DOCUMENTS FOR EACH MOVEMENT REQUEST, THE KSA LNO TEAM WORKS WITH THE MCT TO CREATE DETAILED MANIFESTS THAT INCLUDE INFORMATION SUCH AS DRIVERS' FULL NAMES, NATIONALITY, PASSPORT DETAILS, DRIVER'S LICENSE DETAILS, CONTACT INFORMATION, MAKE/MODEL OF VEHICLES, AND LICENSE PLATE NUMBERS. THE KSA LNOs ALSO ASSIGN UNIQUE REQUEST NUMBERS AND CATEGORIZE MOVEMENT TYPES BEFORE VERIFYING THAT THE REQUESTED LOAD AND DELIVERY DATES ALIGN WITH BORDER CROSSING SCHEDULES.

KUWAIT LNO



LTC LAGUER-CANCEL



MSG GONZALEZ

THE KUWAIT LNO TEAM COMMUNICATES WITH GOVERNMENTAL ENTITIES INCLUDING THE AREA SUPPORT GROUP KUWAIT (ASG-K) HOST NATION COORDINATION CELL (HNCC), U.S. EMBASSY, AND MOVEMENT CONTROL TEAM (MCT) IN MONITORING OPERATIONS, COORDINATING AMONG US AND FOREIGN MILITARY STAFFS, ADVISING OF CAPABILITIES, RELAYING INFORMATION REGARDING KUWAIT.

JORDAN LNO



LEFT TO RIGHT: SFC EDIN, CPT KRAUSE

THE OPERATIONAL COMMAND POST (OCP) LIAISON OFFICER (LNO) COMMUNICATES WITH GOVERNMENTAL ENTITIES INCLUDING THE JOINT TRAINING CENTER (JTC) HOST NATION COORDINATION CELL (HNCC), U.S. EMBASSY, AND MOVEMENT CONTROL TEAM (MCT) IN MONITORING OPERATIONS, COORDINATING AMONG US AND FOREIGN MILITARY STAFFS, ADVISING OF CAPABILITIES, RELAYING INFORMATION REGARDING JORDAN.

CDDOC LNO



LTC PACHECO

THE DEPLOYMENT AND DISTRIBUTION OPERATIONS CENTER (CDDOC) LNO SERVES AS THE SENIOR ARMY LEADER WITHIN THE CENTCOM CDDOC, WITH A PRIMARY FOCUS ON SYNCHRONIZING INTRA-THEATER ALOC AND GLOC LIFT AND LOGISTICS IN SUPPORTING DEPLOYMENT, REDEPLOYMENT, AND OPERATIONAL SUSTAINMENT EFFORTS WITHIN THE CENTCOM AREA OF RESPONSIBILITY (AOR). THE LNO PLAYS A CRUCIAL ROLE IN PROVIDING SENIOR LEADERSHIP WITH THE LATEST MOVEMENT REQUIREMENTS AND UPDATES, ENSURING INFORMATION IS SHARED EFFICIENTLY AND ACCURATELY ACROSS VARIOUS MILITARY AND OPERATIONAL UNITS.

LOGISTICS (G4)



**BACK ROW: CW4 NIELSEN, MSG BOLES, COL HUNTER, CW3 PEREZ, CW2 CLENDENING
FRONT ROW: SFC GALLOWAY, SSG EWING, SPC RODRIGUEZ, MSG PINDER**

G4 DEVELOPS, COORDINATES, AND MONITORS PLANS, POLICIES, PROCEDURES, AND PROGRAMS FOR MAINTENANCE, SUPPLY, FIELD SERVICES, AND FACILITIES FOR THE COMMAND'S SUBORDINATE UNITS. THE TEAM DETERMINES LOGISTICS REQUIREMENTS FOR SUBORDINATE UNITS AND ESTABLISHES SUPPORT PRIORITIES IN ORDER TO SUPPORT THE COMMANDER'S PRIORITIES AND INTENT.

COMMUNICATIONS (G6)



**BACK ROW: SSG HUH, 1LT VAN NATTA, MAJ KENNEDY, CW2 FOREHAND,
SSG JOOF, SGT POZUN, SSG MARTIN
FRONT ROW: SSG SCHRENGOHST, SGT SANCHEZ, SSG WHITE, SSG CHIMAW,
SFC GARRITY, SGT MACHUCA, SGT EVANS**

G6 PROVIDES ALL TACTICAL AND STRATEGIC COMMUNICATIONS TO ENSURE THAT THE 1ST TSC AND SUBORDINATE UNITS CAN PROVIDE SINGLE SUSTAINMENT MISSION COMMAND TO ARMY, JOINT, AND MULTINATIONAL FORCES IN SUPPORT OF CENTCOM UNIFIED LAND OPERATIONS IN ORDER TO ENABLE THE COMBATANT COMMANDER'S ABILITY TO PREVENT, SHAPE, AND WIN OUR NATION'S WARS.

FINANCE (G8)



SGT LEUNG, MAJ FINNEY, MAJ CARLIN

G8 PROVIDES FINANCIAL MANAGEMENT GUIDANCE AND OVERSIGHT FOR PLANNING, PROGRAMMING, BUDGETING, EXECUTION, MANPOWER, AND ACCOUNTING SUPPORT TO ENABLE THE COMMANDING GENERAL TO ACCOMPLISH ASSIGNED MISSIONS THROUGHOUT THE ENTIRE SPECTRUM OF CONTINGENCY AND PEACETIME OPERATIONS.

CIVIL AFFAIRS (G9)



MAJ GARZA, SFC HIGGINS, CPT SULLIVAN

G9 IS RESPONSIBLE FOR THE PLANNING, INTEGRATION, COORDINATION, AND SYNCHRONIZATION OF CA AND SMO ISO OF SUSTAINMENT OPERATIONS THROUGHOUT THE USCENCOM AOR PROVIDING THE CDR, ITSC WITH REAL-TIME SA OF THE CIVIL CONDITIONS AFFECTING JOINT LOGISTICAL OPERATIONS.



SUPPORT OPERATIONS

“SPO NATION”

SUPPORT OPERATIONS (SPO)



**LEFT TO RIGHT: MAJ KUECHLER, SGM WIONOWSKY, COL FAIRBANKS,
LTC SNEERINGER, LTC BURTON**

**SUPPORT OPERATIONS (SPO) CONDUCTS STRATEGIC PLANNING;
COMMUNICATES, COLLABORATES, AND COORDINATES WITH STRATEGIC
PARTNERS; AND SYNCHRONIZES SUSTAINMENT OPERATIONS FROM
STRATEGIC TO OPERATIONAL IN ACCORDANCE WITH THE COMMANDER'S
PRIORITIES ACROSS THE CENTCOM AOR.**

DISTRIBUTION INTEGRATION BRANCH (DIB)



**BACK ROW: MAJ BARBATO, MSG KAMPEN, MAJ KUECHLER, SGM IRBY, CPT PRIMMER
FRONT ROW: 1LT MOSSIAH, SSG WORREL, SPC RIVERA, SFC JOHNSON, SFC LIBERATORE,
SSG RIVADENEYRA**

DISTRIBUTION INTEGRATION BRANCH (DIB)

**THE ARMY'S INTEGRATOR FOR TRANSPORTATION, MAINTENANCE,
MUNITIONS AND SUPPLY WITHIN AN AOR IS THE TSC'S DISTRIBUTION
INTEGRATION BRANCH (DIB). 1TSC DIB IS RESPONSIBLE FOR THE
INTEGRATION AND MANAGEMENT OF THE FLOW OF COMMODITIES
THROUGHOUT THE CENTCOM AOR.**

HUMAN RESOURCES OPERATION BRANCH (HROB)



LEFT TO RIGHT: CPT PAMPLIN, CW2 SEPULVEDA, 1LT GAY, SSG GARCIA, MSG STERLING

THE HUMAN RESOURCES OPERATIONS BRANCH (HROB) PROVIDES THE NECESSARY GUIDANCE AND POLICY FOR HUMAN RESOURCES OPERATIONS IN THEATER ENCOMPASSING THE PERSONNEL ACCOUNTABILITY OPERATIONS AND POSTAL OPERATIONS WITHIN THE USCENCOM AREA OF OPERATIONS.

MATERIEL MANAGEMENT BRANCH (MMB)



LEFT TO RIGHT: LTC SNEERINGER, MAJ SIMPSON

THE MATERIEL MANAGEMENT BRANCH (MMB) PROVIDES OVERSIGHT FOR THE CENTCOM AOR WITH THE PRIMARY PURPOSE OF SUSTAINING, COLLECTING, ANALYZING, AND MONITORING READINESS DATA OF SUBORDINATE AND SUPPORTED UNITS FOR PROLONGED OPERATIONS.

MATERIEL MANAGEMENT INCLUDES WAREHOUSING, MANAGING, STOCK/REQUIREMENTS DETERMINATION, REQUIREMENTS VALIDATION AND PRIORITIZATION FOR PROCUREMENT, DISTRIBUTION, REDISTRIBUTION OF EXCESS, AND RETROGRADING OF MATERIAL. MMB DEVELOPS PLANS AND POLICIES FOR THEATER MUNITIONS, FIELD SERVICES, SUPPLY, AND MAINTENANCE FOR BOTH AVIATION AND GROUND ASSETS. MMB PROMOTES SUSTAINABILITY, SUPPORTABILITY, AND LOGISTICS READINESS OF MATERIAL AND WEAPONS SYSTEMS FOR USARCENT.

MULTI-CLASS



BACK ROW: SSG ECKLES, SSG GREEN, SGT NGUYEN, CW2 DAVIS
FRONT ROW: MSG RODRIGUEZ, SSG LINDSEY, SSG BERGER, CW2 CASTRO

MULTI-CLASS PROVIDES SUPPORT TO UNITS AND SYSTEMS ASSIGNED TO THE CENTCOM AOR IN ACCORDANCE WITH USARCENT PRIORITIES AND COORDINATES WITH THE APPROPRIATE NATIONAL LEVEL MANAGERS FOR RESOLUTION OF SYSTEMIC ISSUES. THE SPO MULTI-CLASS SECTIONS ARE IN CHARGE OF WAREHOUSING, MANAGING, STOCK/REQUIREMENTS DETERMINATION, REQUIREMENTS VALIDATION, AND PRIORITIZATION FOR PROCUREMENT, DISTRIBUTION, REDISTRIBUTION OF EXCESS, AND RETROGRADING OF MATERIAL.

FIELD SERVICES



BACK ROW: SGT GARRY, CW3 BEARD, SSG PHILIPPS, SSG BALFOUR
FRONT ROW: SPC ALARCON, MAJ SOUZA, SSG NAPULI

FIELD SERVICES CONSISTS OF THE THEATER MORTUARY AFFAIRS TEAM AND FOOD SERVICE TEAMS.

THE MORTUARY AFFAIRS TEAM PROVIDES THEATER-LEVEL MORTUARY AFFAIRS SUPPORT IN THE CENTCOM AOR TO ENSURE ALL US FALLEN HERO HUMAN REMAINS (HR) ARE PROPERLY PROCESSED, STORED, AND EVACUATED BACK TO CONUS WITHIN 72 HOURS.

THE FOOD SERVICE TEAM MONITORS AND MANAGES THE CLASS I SUPPLY AND DISTRIBUTION NETWORK THROUGHOUT THE AOR. THE FOOD SERVICE TEAM SUPPORTS ORGANIZATIONS THROUGH COORDINATED PLANNING, PREPARING, DEPLOYING, AND EXECUTING CL I SUSTAINMENT OPERATIONS. THE FOOD SERVICE TEAM MONITORS SPV WAREHOUSE STOCK LEVELS AND CONDUCTS OPERATIONAL ANALYSIS.

FUEL AND WATER



**BACK ROW: SFC CLARK, SFC PHAM, SFC YEAGER, CW3 SHIELDS, CW2 NAVARRO,
SSG WALL**

FRONT ROW: CW2 MOORE, SSG DEGNON, SGT CUEVAS, SSG GENIS, SGT MCKINNEY

THE PETROLEUM AND WATER BRANCH MISSION IS TO COLLECT AND ANALYZE DAILY FUEL AND WATER PRODUCTION AND CONSUMPTION RATES WITHIN THE AOR; PROVIDE ESTIMATES IN FORCE REQUIREMENTS; COORDINATE WITH SUPPORTING AND PARTNER UNITS REGARDING CURRENT AND FUTURE OPERATIONS; AND SEND UPDATES OF ALL FUEL AND WATER STATUSES TO ALL JLENT MEMBERS IN THE CENTCOM AOR. THE BRANCH ALSO PROVIDES CLARIFICATION AND RECOMMENDATIONS TO SUPPORTING UNITS REGARDING BEST PRACTICES AND PROCEDURES AND COMMUNICATES DAILY WITH STRATEGIC PARTNERS TO MAINTAIN CONTINUITY.

MAINTENANCE



LEFT TO RIGHT: CW2 SKILLMAN, SSG COLLAZ, MSG GONZALEZ, CW4 DELL, MSG WHITMAN, SSG BASS, CW4 GORDON, SGT HERNANDEZ, SFC THOMPSON

SPO MAINTENANCE PROVIDES STAFF SUPERVISION OVER MAINTENANCE ISSUES AFFECTING FORCE READINESS. WE DETERMINE REQUIREMENTS AND MANAGE THE MAINTENANCE CAPABILITIES FOR SUPPORTED UNITS OF THE CENTCOM AOR. PERSONNEL WITHIN OUR STAFF ARE TASKED TO PROVIDE OVERSITE OF GROUND MAINTENANCE, ELECTRONIC MAINTENANCE, AND AVIATION MAINTENANCE. WE CONDUCT MAINTENANCE TREND ANALYSIS, IDENTIFY EQUIPMENT MAINTENANCE ISSUES, AND COORDINATE RESOLUTION WITH APPROPRIATE ELEMENTS OF THE TSC, ASCC, AND USAMC.

MUNITIONS



**LEFT TO RIGHT: SSG WALL, CW2 NACESTANLEY, MSG ARRIOLA,
SSG BOONYODOM, SSG GONZALEZ**

**SPO MUNITIONS BRANCH PROVIDES MANAGEMENT, OVERSIGHT, AND
GUIDANCE FOR ALL CLV OPERATIONS WITHIN THE CENTCOM
AOR.**

OPERATIONAL CONTRACTING SUPPORT (OCS)



LEFT TO RIGHT: MAJ SANTELLAN, CPT SINGLETON, SGT MENDOZA, SFC WILLIAMS

THE OPERATIONAL CONTRACT SUPPORT (OCS) BRANCH IS RESPONSIBLE FOR THE REQUIREMENT REVIEW BOARD PROCESS AND PROVIDES OVERSIGHT OF CONTRACT SUPPORT INTEGRATION AND CONTRACTOR MANAGEMENT IN THE PLANNING AND EXECUTION OF COMMERCIAL PROCUREMENT AND SERVICE REQUIREMENTS.

SASMO



**LEFT TO RIGHT: 1LT BAJENTING, SGT GARCIA, CW2 TORGERSEN,
SGT TWITCHELL, SSG GUILD**

**THE SUSTAINMENT AUTOMATION SUPPORT MANAGEMENT OFFICE IS
RESPONSIBLE FOR PROVIDING DEDICATED AUTOMATION SUPPORT TO THE
VARIOUS THEATER LOGISTICS AUTOMATION SYSTEMS AND FULLY SUPPORT
THE US ARMY LOGISTICS INFORMATION SYSTEM (LIS).**

TRANSPORTATION OPERATIONS BRANCH (TOB)



**BACK ROW: SFC MEYER, SFC BOUIE, LTC PEPPER, MSG TORRES, MSG MACEDO
FRONT ROW: CW2 WELTER, SPC AULAVA, SSG BAILEY, SSG YARTE**

THE TRANSPORTATION OPERATION BRANCH (TOB) COORDINATES WITH JLENT PARTNERS TO SYNCHRONIZE ALL CURRENT AND FUTURE OPERATIONS, INTER-THEATER DEPLOYMENTS AND REDEPLOYMENTS AND INTRA-THEATER UTILIZING AIR, GROUND AND SEA ASSETS. TOB IS RESPONSIBLE FOR ANALYZING ALL NODES AND MODES OF TRANSPORTATION TO PROVIDE A HOLISTIC ASSESSMENT THAT FACILITATE SHAPING THE STRATEGIC AND OPERATIONAL ENVIRONMENT. TOB IS THE EXECUTIVE AGENT FOR CONTAINER MANAGEMENT FOR THE CENTCOM AOR. TOB SERVES AS THE BUSINESS PROCESSING MANAGER FOR THE GLOBAL DISTRIBUTION MANAGEMENT SYSTEM AS IT RELATES TO THE HEAVY LIFT CONTRACT.

CTEF-I



LEFT TO RIGHT: MSG CODY, CPT ORTIZ, SSG MENDEZ, SSG OVALLE, CPT RAINWATER, MAJ FRICKEL

COUNTER-ISIS TRAIN AND EQUIP FUND-IRAQ (CTEF-I) ANTICIPATES, RECEIVES, ACCOUNTS, STORES, TRANSPORTS, AND DIVESTS CLASSES OF SUPPLY IN CONJUNCTION WITH CJTF-OIR DMA, UNDER TITLE 10 TO BUILD PARTNER CAPACITY BY, WITH AND THROUGH THE ISF/ENABLERS IN THE COUNTER-ISIS MISSION.

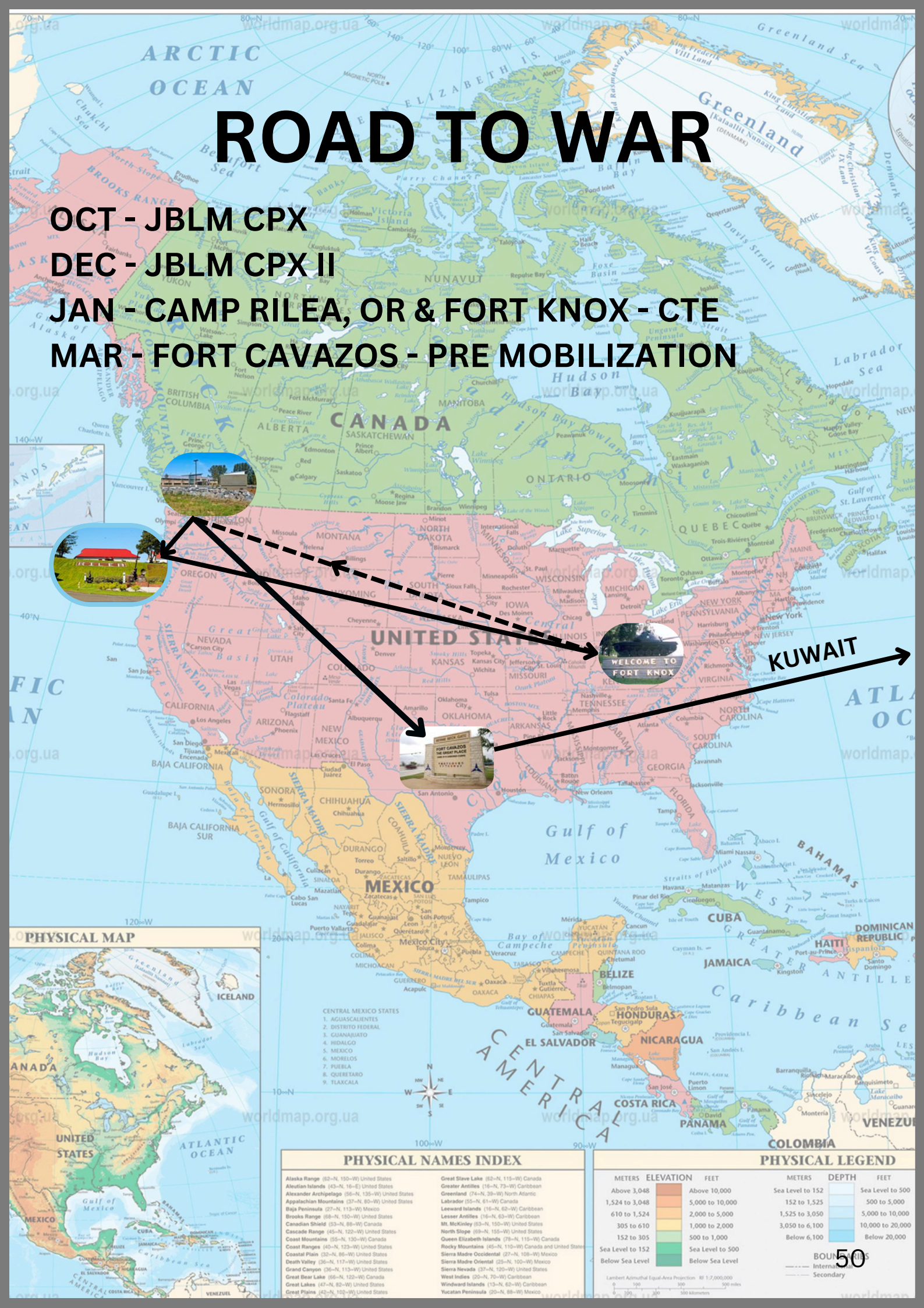
ROAD TO WAR

OCT - JBLM CPX

DEC - JBLM CPX II

JAN - CAMP RILEA, OR & FORT KNOX - CTE

MAR - FORT CAVAZOS - PRE MOBILIZATION



- CENTRAL MEXICO STATES**
1. AGUANECAL
 2. DISTRITO FEDERAL
 3. GUANAJUATO
 4. HIDALGO
 5. MEXICO
 6. MORELOS
 7. PUEBLA
 8. QUERETARO
 9. TLAXCALA



PHYSICAL NAMES INDEX

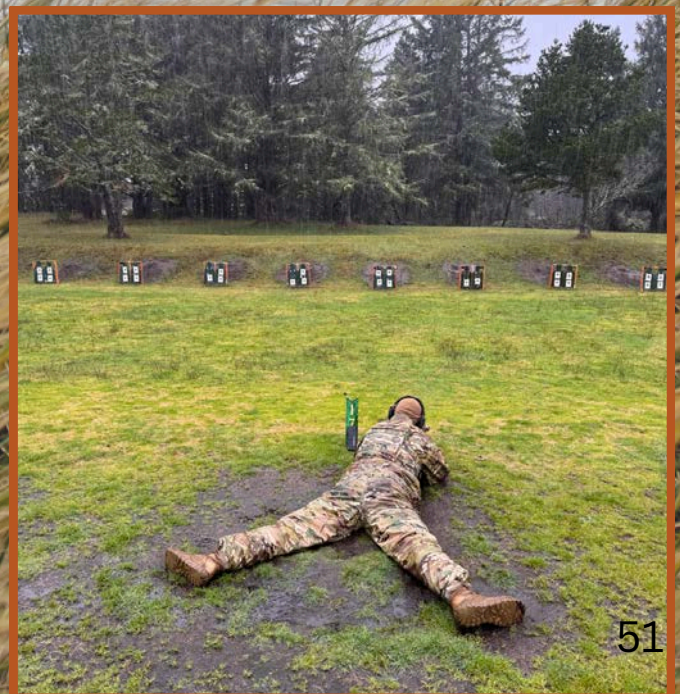
Alaska Range (62°N, 150°W) United States	Great Slave Lake (62°N, 115°W) Canada
Alutian Islands (42°N, 164°E) United States	Greater Antilles (16°N, 73°W) Caribbean
Alexander Archipelago (56°N, 135°W) United States	Labrador (55°N, 61°W) Canada
Appalachian Mountains (37°N, 80°W) United States	Leeward Islands (16°N, 62°W) Caribbean
Baja Peninsula (27°N, 113°W) Mexico	Lesser Antilles (16°N, 63°W) Caribbean
Brooks Range (68°N, 150°W) United States	St. Michael (53°N, 150°W) United States
Canadian Shield (52°N, 88°W) Canada	North Slope (69°N, 155°W) United States
Cascade Range (45°N, 122°W) United States	Queen Elizabeth Islands (78°N, 115°W) Canada
Coast Mountains (55°N, 120°W) Canada	Rocky Mountains (45°N, 110°W) Canada and United States
Coast Ranges (40°N, 123°W) United States	Sierra Madre Occidental (27°N, 108°W) Mexico
Coastal Plain (32°N, 86°W) United States	Sierra Madre Oriental (25°N, 102°W) Mexico
Dean Valley (36°N, 112°W) United States	Sierra Nevada (37°N, 120°W) United States
Grand Canyon (36°N, 113°W) United States	West Indies (20°N, 70°W) Caribbean
Great Bear Lake (66°N, 122°W) Canada	Windward Islands (13°N, 62°W) Caribbean
Great Lakes (47°N, 82°W) United States	Yucatan Peninsula (20°N, 88°W) Mexico
Great Plains (42°N, 102°W) United States	

METERS	ELEVATION	FEET
Above 3,048	Above 10,000	
1,524 to 3,048	5,000 to 10,000	
610 to 1,524	2,000 to 5,000	
305 to 610	1,000 to 2,000	
152 to 305	500 to 1,000	
Sea Level to 152	Sea Level to 500	
Below Sea Level	Below Sea Level	

PHYSICAL LEGEND

METERS	DEPTH	FEET
Sea Level to 152	Sea Level to 500	
152 to 1,525	500 to 5,000	
1,525 to 3,050	5,000 to 10,000	
3,050 to 6,100	10,000 to 20,000	
Below 6,100	Below 20,000	

CAMP RILEA, OREGON



CULMINATING TRAINING EVENT

FORT KNOX, KY



PRE MOBILIZATION FORT CAVAZOS, TX

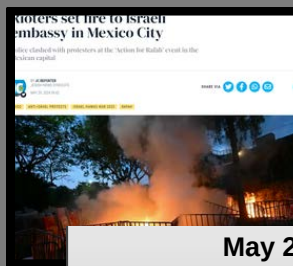


PRE MOBILIZATION FORT CAVAZOS, TX

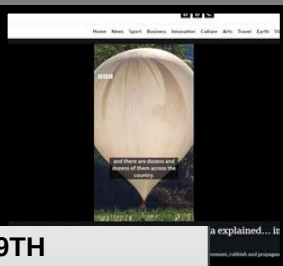




OPERATIONS



May 29TH



June 30TH
Chlorine gas leak in Fallujah injures 75

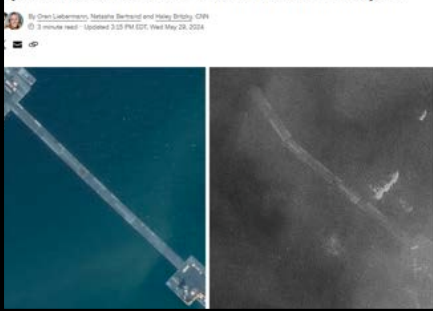


September 27TH
ARCENT Opens First of its Kind Innovation and Manufacturing Center in Kuwait

March 8th



pier constructed off Gaza has broken apart



June 14TH
Israeli troops use medieval-style trebuchet weapon in fighting at Lebanon border



August 21ST
Blackjack Caravan III convoy, retrograde equipment from Israel to Jordan using green movement to maximize training value while maintaining readiness for future operations.



World Central Kitchen is saving lives with food but paying a price in blood



May 20TH
Iranian President dies in helicopter crash

May 28th
At least 45 killed at camp of displaced Palestinians in southern Gaza by an Israeli air strike



The 1st TSC/364 ESC HHC conducted convoy operations to establish an early entry command post during the Red Sands exercise, Sept. 17 – 29.

April 1ST
Seven World Central Kitchen aid workers are killed in an Israeli airstrike

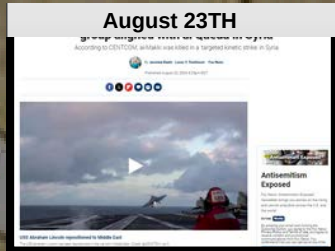
March

Theater Events of 2024

November

May 16TH

Operation "Pier of Hope": Humanitarian Aid and the Floating Pier in Gaza, May 2024. The floating pier was more than just a piece of infrastructure—it was a symbol of hope for the people of Gaza. During the operation, the pier facilitated the delivery of essential food, medical supplies, water, and temporary shelter materials.



September
Red Sands Exercise testing various weapon systems



May 27TH

Shooting between Egyptian, Israeli personnel near Rafah kills one Egyptian
The two governments say the exchange of fire near the Egypt-Gaza crossing is being investigated.



June 8TH

Israel rescues four hostages in operation Gazan officials say killed more than 200



September 27TH
Israel plants explosives on Hezbollah pagers

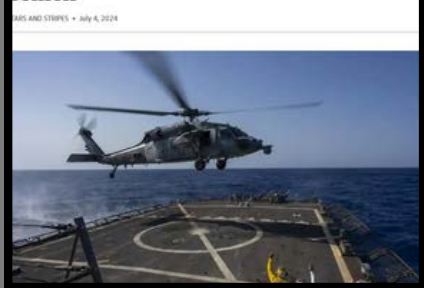


October-November
The 1st TSC deploys troops to establish a THAAD site in Israel.



July 1ST

Central Command forces destroy Houthi unmanned boats in Red Sea, radar site in Yemen



June 10TH
US military confirms Houthi missile strikes on two ships in Gulf of Aden



May 10TH

In a televised address on May 10, Kuwait's Emir, Sheikh Mishal Al-Ahmad Al-Jaber Al-Sabah, firmly stated, "I will not let democracy be exploited to destroy the state."



How the 364th ESC Responded to Theater Events

G1

- G1 maintained a strong personnel readiness rate 95.5% of FTN strength
- G1 was continuously recruiting, deploying, and onboarding Soldiers throughout the deployment.
- G1 streamlined personnel accountability with automated reports, saving 2,200 man-hours, completing an average of 2.5 awards daily and supporting various personnel actions, including awards, religious accommodations, and deployment pay.

G2

- Produced 200+ intelligence products and 130 briefings for 1TSC OCP and 500 personnel across CENTCOM and Cyprus, aiding decision-making on threats to humanitarian aid and regional events.
- As FDO for 1st TSC and ARCENT, the G2 trained 10 FDRs, completed 8 FDO products, and supported missions like foreign partner training and US Army vehicle operations for Gaza aid.
- The G2 improved ESC clearance compliance by 40%, updated policies, held 23 security classes, processed 46 adverse actions, and created 500+ access badges for CENTCOM operations.

G3

- G-3 synchronized the procurement, consolidation, security screening, and delivery of Foreign Humanitarian Assistance to the civilian populace in Gaza including 1.5k metric tons via Aerial, 43 metric tons scanned via Ground, and 16k metric tons via Sea Distribution in coordination with USAID designated NGOs and partner nations to provide Humanitarian Assistance to Gaza.
- G3 assisted in Blackjack Caravan III convoy to retrograde equipment from Israel to Jordan using green movement to maximize training value while maintaining readiness for future operations.
- G3 participated in four-day CBRN SMEE, alongside SMs from 3MED, ASG-K, TF Spartan, Canadian Army. Al Udeid, Qatar.

G4

- G4: Reviewed and processed over 10,000 parts and supply requests valued at over \$10M that supported equipment and troops throughout the CENTCOM AOR and the 1 TSC.
- G4: Managed two contracts by performing COR duties; one for a non-tactical vehicle contract supporting movement of over 3000 personnel and supplies in the AOR and a second for personal services that supplied 25 contractors to support the 1 TSC OCP conducting sustainment operations
- G4: Provided intensified oversight and increased scrutiny of maintenance operations due to equipment arriving in theater in a severely degraded state and the legacy fleet of theater provided equipment in a less-than-optimal state due to years of neglect and limited attention, resulting in an increase of readiness from 58% to over 70% and climbing.

G6

- Operated the ARCENT Relocatable Emergency Command Post (RECP), SIPR/NIPR Access Point (SNAP), Joint Network Node (JNN), and Command Post Node (CPN) using Satellite Transportable Terminal (STT), Starshield and commercial internet network transport at CCP2 during JLOTS, as well as the 1TSC OCP TAC and ARGENT ECG at Red Sands 2024.

- Installation of MLOS, fiber ring, and Q50 radar at KFAB, configuration of 1TSC RECP, two Starshields, Flyaway Communications Terminal (FACT), and 15 mobile Commercial Solutions for Classified, and LCR of 745 computers.

- Provided personnel, plans, training, equipment, and spectrum deconfliction with ARCENT and host nation personnel for the execution of Blackjack Caravan III

SPO

- SPO multi-class reduced CENTCOM Customers wait time by 50%. Moved 75 million USD worth of cargo. Expedited over 400 high priority items and supported over 3300 DODAACs. Tracked and moved 47 million dollars worth of rotary blades.

- SPO Maintenance tracked, facilitated, and coordinated theater wide readiness of combat ground, aviation, and air defense artillery (ADA) assets; consisting of over 17,000 pieces of equipment. The reports generated by the MRB gave the 1st Theater sustainment Command (1TSC), Operation Inherent Resolve (OIR), Operation Spartan Shield (OSS), USARCENT, and USCENTCOM a daily snapshot of equipment readiness, enabling the planning and execution of current and future operations.

- SPO munitions provided support to Ukraine through 15 presidential directives and sent over 2.5 million rounds. Completed over 90 material release orders and moved over 36 billion dollars worth of ammunition. On PD-5 SPO personnel physically packed and shipped 155 HE rounds to Ukraine(sticker picker). SPO personnel in UAE packed and shipped 207 Patriot missiles valued over 400 million dollars. Supplied 100% of ammunition to all US personnel in Syria, 9 sites, in direct support of Operation Inherent Resolve.

- SPO DIB created over 40 logistics plans in support of Theater Sustainment Operations and Exercises. Over 80 orders(OPORDS, FRAGOS, TASKORDS) produced.

G9

- G9 provided civil military and Foreign Humanitarian Assistance expertise to USEUCOM and USCENTCOM during Operation Neptune Solace, providing over 35.6 million pounds of aid to Gaza during on-going armed conflict.

- G9 coordinated with over a dozen agencies and partner nation militaries across three continents to facilitate partnerships and joint exercises in response to increased hostilities from Iran and IMG entities.

- G9 conducted rapid deployment and operational control of THAAD assets to Israel, countering hostilities and missile barrages from Iran and IMG entities.

HHC

- HHC conducted convoy operations involving 14 tactical vehicles and 39 passengers from Camp Arifjan to KMC. HHC Established an early entry command post during the Red Sands. .

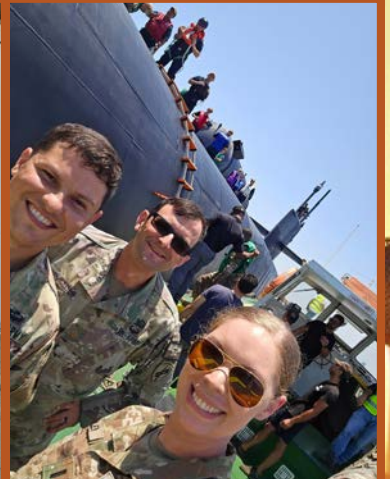
KM

- Assisted in ARCENT's Innovation and Manufacturing Center (AIM-C) to create innovation projects, sustainment manufacturing, and Soldier training on machining and welding. Built and enhanced over 130 SharePoint sub-sites, increasing accessibility for more than 4,600 users. Developed automation systems to enhance data collection and analysis. Played a role in enhancing collaboration, communication, and situational awareness across the 1 TSC AOR, while also improving knowledge sharing and technical support.

CYPRUS



CYPRUS



CYPRUS



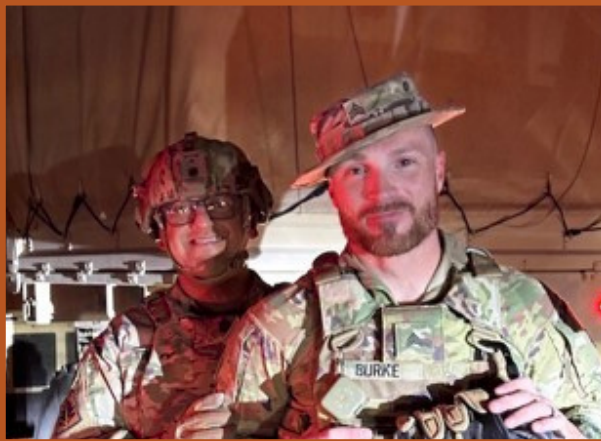
RED SANDS & EECP



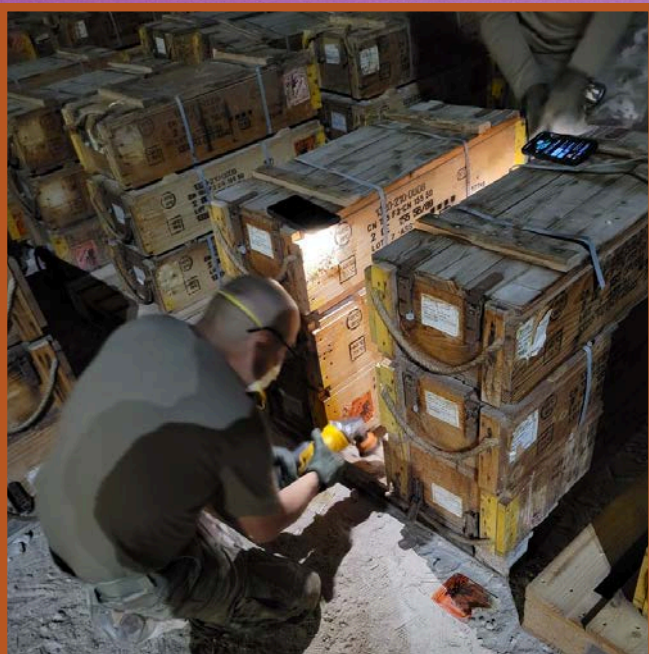
RED SANDS & EECP



RED SANDS & EECP



OPERATION STICKER PICKER



STAFF OPERATIONS



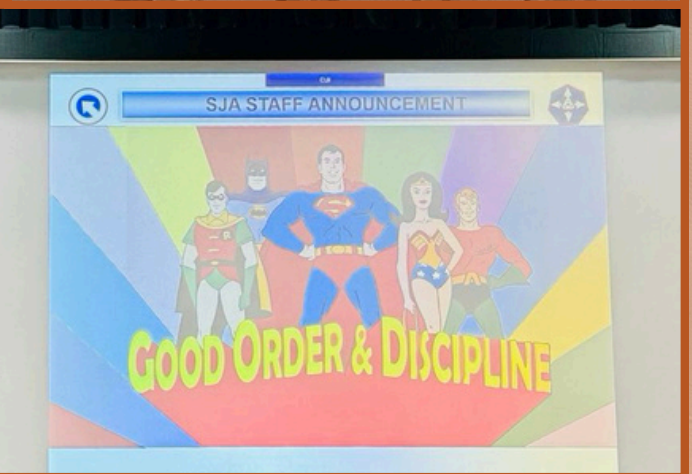






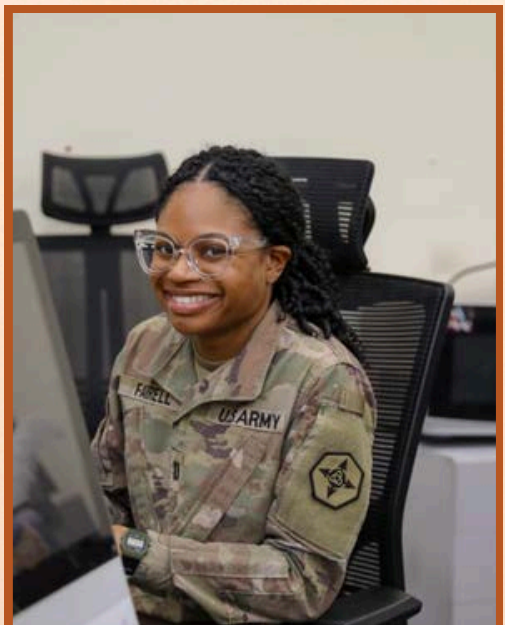
















LIFE ON DEPLOYMENT

THE SHIRTS OF ARIFJAN 5K'S



Army Ten Miler
Shadow Run



June



May



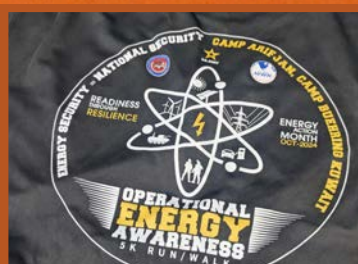
July



August



September



October

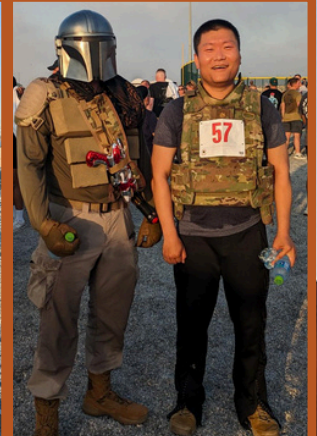


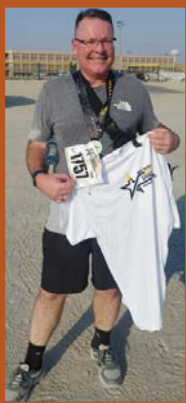
November



December



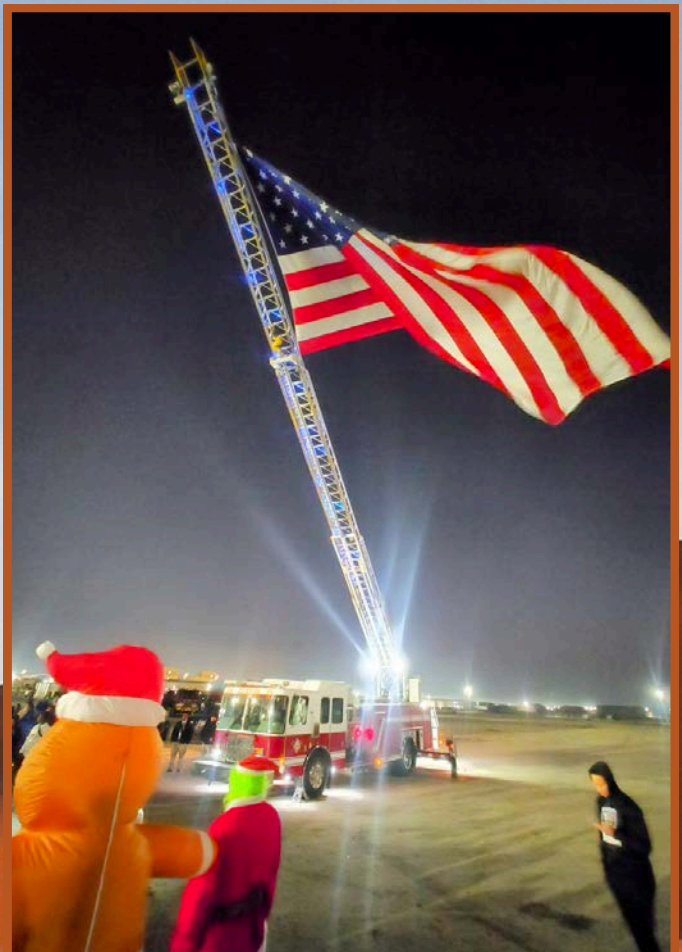














Sign Up here: 300 participant max

Must be signed up by 20th Nov 2024 (Zone 1) after November 30th, 2024

Are you bold?

NORWEGIAN FOOT MARCH 2024 CAKU

POC:
 SSG Chohan, Gurpartap 8
 Email: gurpartap.chohan.mil@army.mil
 DSN: (318) 480-3231
 SGT Perez, Joseph
 Email: joseph.perez47.mil@army.mil
 DSN: (318) 480-3207
Registration confirmation will be sent out before November 30th, 2024

WHO: Available to All Military and Civilian (MAX 300)
WHO: Conducted a 20K Foot March with a 24lb Rucksack
WHO: Zone 1 Strength Gym, CAKU
WHO: Sunday December 8th, 2024
WHO: To test strength, endurance and resilience of participants
Please note that you can save a pin once per year

Requirements

Age group	Women	Men
18-20	5h25m	4h35m
21-34	5h15m	4h30m
35-42	5h25m	4h35m
43-49	5h30m	4h40m
50-54	5h40m	4h50m
55-59	5h50m	5h00m
60+	6h00m	5h15m

8th December 2024
 Maximum 300 personnel
 Distance: 18.6 Miles
 Rucksack: 24 lbs.

 NCOIC / POC
 SGT Chohan, Gurpartap –SGT Perez, Joseph



Requirements		
Age group	Women	Men
18-20	5h25m	4h35m
21-34	5h15m	4h30m
35-42	5h25m	4h35m
43-49	5h30m	4h40m
50-54	5h40m	4h50m
55-59	5h50m	5h00m
60+	6h00m	5h15m

INTRAMURAL SPORTS





LIBERATORS



**CW3 PEREZ,
CPT ROGERS**



**COL SIMMONS,
LTC MACKINS**



**SGT BAILEY,
SFC JOHNSON**



**CPT BENNETT,
CPT ZAMORA**



COL RUFFIN



COL RUFFIN

COL. LYNETTA RUFFIN, THE ASSISTING CHIEF OF GENERAL STAFF 3 AT 364TH EXPEDITIONARY SUSTAINMENT COMMAND, 1ST THEATRE SUSTAINMENT COMMAND, SPEAKS ON HER WANT TO SUPPORT OTHER FEMALES IN THE UNIT AND MILITARY OVERALL BY PROVIDING GUIDANCE THROUGH THEIR CAREERS AT CAMP ARIFJAN, KUWAIT ON JUNE 21, 2024. THE LIBERATORS AID OTHER FEMALES IN THE 364TH EXPEDITIONARY SUSTAINMENT COMMAND, 1ST THEATRE SUSTAINMENT COMMAND, BY PROVIDING MENTORSHIP AND MORALE BOOST DURING, BUT NOT LIMITED TO, THE MONTHLY MEETINGS HELD BY THE LEADERSHIP STAFF.



COL SIMMONS, COL RUFFIN

COL. LYNETTA RUFFIN AND COL. TANYA ELLIS SIMMONS 364TH EXPEDITIONARY SUSTAINMENT COMMAND, 1ST THEATRE SUSTAINMENT COMMAND, SPEAK ON THEIR CAREER HIGHS AND LOWS BUILDING THEIR WANT TO SUPPORT OTHER FEMALES IN THE UNIT AND MILITARY OVERALL BY PROVIDING GUIDANCE THROUGH THEIR CAREERS AT CAMP ARIFJAN, KUWAIT ON JUNE 21, 2024. THE LIBERATORS AID OTHER FEMALES IN THE 364TH EXPEDITIONARY SUSTAINMENT COMMAND, 1ST THEATRE SUSTAINMENT COMMAND, BY PROVIDING MENTORSHIP AND MORALE BOOST DURING, BUT NOT LIMITED TO, THE MONTHLY MEETINGS HELD BY THE LEADERSHIP STAFF.











364 ESC ORGANIZATIONAL DAY



TRANSFER OF AUTHORITY (TOA) CEREMONY



O&I BRIEF CLOSING REMARKS FROM COL RUFFIN

13 DECEMBER 2024

This time next month, if the Lord says the same, we will be attending our TOA and awards ceremony. We will no longer have a badge for Building #506. For 364's sake, we will have attended our last O&I, our last CUB, our last SAS, our last Working Group, our last Super friends meeting, and our last DCG Huddle.

We will have dispatched our last vehicle, ran our last 5K, enjoyed our last Mongolian Monday, Taco Tuesday, Wing Wednesday, and Caesar Salad Thursday. We will have heard our last revelry at 2200 or the start of the day melody at 0600. No more chapel services in zones 1 & 6. No more Bingo, Salsa, or Poker nights.

Deployment life will fade and only be recalled through photos, videos, and the friendships we've built here at Arifjan. No more military jargon...

1. EXCHECK
2. Run thru the tape
3. Good First Cut
4. Palatable
5. Socialize
6. Nested
7. Posture
8. Snap the chalk line
9. Good Run Down
10. Walk the Dog
11. Carry the Water
12. Level Set
13. Flatten Communications
14. Level the bubbles
15. Personnel or Equipment Intensive
16. Slap the table
17. Stray Voltage
18. Run it to the ground
19. Connective tissue
20. Off the cuff
21. Ripples in the pond
22. Atmospherics
23. Tie this off
24. Pull the thread
25. Circle Back
26. Fidelity
27. At echelon
28. However-comma
29. Sight picture
30. Buckets

Special Thanks to the Yearbook Committee:

**SSG Jose Barajas
LTC Jonathan Bingham
MAJ Ian Carlin
MAJ Aran Enger
MSG Thomas Erber
SGT Kemiah Hampton
MAJ India Hunter
LTC Teressa Lynn
SFC Nicholas Meyer
CPT Brittany Pamplin
SPC Jetzebelle Rodriguez
COL Lynetta Ruffin
SGT Diamond Sernaque
MAJ James Simpson
MAJ Yifei Zhang**

**MISSION
COMPLETE**



**NOW LEAVING
CAMP ARIFJAN, KUWAIT
DRIVE SAFELY**

THE END

